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Critical Analysis Team Report Number 16

21 June 2000

The Critical Analysis Team has been in existence and intimately involved in the silos project since 1997. Recently, the CAT has perceived that its involvement in the silos project has become somewhat selective. The site contract rebid has the potential to worsen this situation. Given the critical juncture of the silos project, and impending transitions, it is necessary to redefine the CAT's ongoing roles, responsibilities and expectations. The CAT offers the following in the spirit of an ongoing, productive role in advising the silos project toward achieving success. The needs and responsibilities below are aimed at effectively and efficiently utilizing both CAT and FDF resources.

The CAT recommends it be more active in planning and structuring meetings and trips to Fernald. This recommendation is not intended to increase the CAT's scope of work or workload. Rather, it is an attempt to aid FDF in maintaining focused, effective and efficient CAT involvement. The CAT focus should be to remain an ally in helping FDF and DOE successfully complete the silos project and remain a stakeholder resource for unbiased, sound technical and programmatic information.

CAT Needs

- Access to FDF silo personnel.
- As a minimum, scope, schedule and cost (related to potential claims) information should be communicated at least quarterly. Information flow needs to be comprehensive and timely.
- FDF contact person(s) to ensure flow of information to/from the CAT, identification of issues, and timely responses to the CAT.
- FDF commitment to seriously consider CAT input and provide responses.
- Involvement in the planning and execution of specialist activities in support of the CAT (e.g. radon expert activities).
- Ability to conduct periodic CAT meetings to provide advanced planning, coordination and discussion to address specific issues and aid FDF in structuring and focusing Fernald visits.

CAT Responsibilities

- Provide technical and management overview input to FDF.
- Maintain credibility with stakeholders.
- Provide communication/education mechanism from FDF to stakeholders.
- Provide objective, unbiased input to FDF and subcontractors.
- Periodic informal meetings with stakeholders to provide general CAT impressions and answer stakeholder questions.

JOHN BARON - Outside Review of Robotic Systems

Bob Real - Wm - Mike Watters - Good project managers

Claims - potential - Document - announce through Hensley -

Construction Good - Engineering, Sft, QA, etc.?

Bob Real - Design Spinoffs for Cordons - concerned we
want meet ADULT speed.

Periodic Review of Commit Incorporation/Resolution

Organization - Process Engineers for 142 Resolutions

Q&A Interview with Project Managers

Standardize Design criteria - Rec. 15-6

Goal - (15-10) project management manual!